



UK GMT Time Zone  
0830 - 1630 x 3 days

USA East Coast Time Zone  
830AM -430PM x 3 days

CPEs: 24  
Instructor: [Dennis Cox](#)  
Level: Intermediate  
Tuition: £2,495 / \$3345

## The IIA and the Revised Three Lines Model

**Location:** UK, Europe & USA East Coast Time Zones

**First Date:** June 28-30, 2021

### All Dates & Locations

**June 28-30 2021**  
(USA East Coast Time)

**July 06-08, 2021**  
(UK & Europe)

### Venue Details

Experience the highly-interactive expert-led social learning through Virtual Classroom via Cisco WebEx from Risk Reward.

All our 2021 Virtual Classroom events feature shared (or discrete) live chat between delegates and the expert, participate in topical surveys, polling questions, group exercises and case studies for a tried -and- true engaging and gratifying learning experience.

**"Rather knowledgeable tutor. Excellent course.."**

Japanese Corporate, the Netherlands

### Overview

Organizations need to implement effective structures and processes to enable the achievement of objectives, while supporting strong governance and risk management. As the governing body receives reports from management on activities, outcomes, and forecasts, both the governing body and management rely on the 2nd and 3rd lines to provide challenge, assurance and advice on all matters and to promote and facilitate innovation and improvement.

The governing body is ultimately accountable for governance, which is achieved through a framework of actions and behaviors. The Institute of Internal Auditors in July 2020 published their revised paper on the 3 lines model replacing the previously well-known and used 3 lines of defence.

The revised Three Lines Model helps organizations identify structures and processes that best assist the achievement of objectives and facilitate strong governance and risk management.

This course takes delegates systematically through each of the revised requirements to enable them to consider the actions that they need to take in practice.

### Who should attend

This course is designed for senior management, risk management and internal auditor staff, compliance and general managers of medium-large sized companies.

# Course Information

## What Does It Cover?

- Major changes from previous 3 Lines of Defence paper
- Accountability
- What really matters to the Board?
- Implications for business unit management
- Dealing with advice and consultancy
- What does this look like in practice?
- The role of risk management & internal audit
- Building this together into a formal structure and more....

## Learning Objectives

Delegates will gain a thorough understanding of:

- Governance
- Governing body roles
- Management and the 1st and 2nd lines of defence
- 3rd line roles
- 3rd line independence
- Key roles in the 3 lines model
- Relationship among core roles
- Applying the model in practice

## Who Should Attend

This course is designed for senior management, risk management and internal auditor staff and general managers of medium-large sized companies.

## Social Learning & Methods

Highly interactive expert-led intensive presentation, Q&A, group real-time in-depth case studies, regulation and discussion supported by key principles and theory.

The virtual learning platform uses safe, industry preferred encrypted Cisco WebEx to optimize live face-to-face visual interaction, discrete chat, for polling and

quizzes. (An invitation via email with access link is included for all participants.)

## Agenda Highlights

**Session 1:** Principles of the IIA 3 Lines Model

**Session 2:** Governance within the 3 Lines Model

**Session 3:** Governing Body Roles and Responsibilities

**Session 4:** Management and 1st and 2nd line Roles

**Session 5:** The 3rd Line of Defence and Independence

**Session 6:** Key Roles and the Three Lines Model

**Session 7:** Relationships among Key Roles

**“Materials were good, if high-level. Instructor is very good, speaks well and is extremely knowledgeable and well-informed. This is the 2nd class I’ve attended of his and he is very good (D. Cox).”**

Internal Auditor, USA Bank

## The IIA and the Revised Three Lines Model IA067

### Course Fee - Group Discounts available or bring this learning in-house for even greater value

#### Course Fee (per person):

GBP **£2,495** (+ UK VAT when applicable)

USD **\$3,345**

**Early Bird Discounts of 10% available by April 12, 2021**

#### Choose date:

**Jun 28-30, 2021**  
(USA East Coast Time)

**July 06-08, 2021**  
(UK & Europe)

#### Your learning experience includes:

- Insightful & detail-rich course materials
- Up-to-the-minute Case Studies
- Directory of resources references
- Q&A Access to your Expert

First Name	Last Name
Email	Job Title
Department	Company Name
Company Address	City
Postcode	Country
Telephone (Direct)	Telephone (Main)
Approving Manager	Training Manager

**Group size is limited to optimise your learning.**

**To reserve your virtual attendance please complete the form & email to: [Training@riskrewardlimited.com](mailto:Training@riskrewardlimited.com)**

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