

Training Course Catalogue Banking & Financial Services



Leading with experts in Global Banking & Financial Services

A Knowledge as a Service Company



www.riskrewardlimited.com





About Us

A wide range of macro trends are introducing massive change to banking not least the more conservative and less trusting millennial generation. Risk Reward is at the leading edge of emerging financial technologies and non-bank financial services that are at the forefront of fintech innovation and how banks and regulators through training can find ways to manage these trends and its impact.

Based in the City of London, our business offers a wide range of training and advisory services delivered by a pool of over 750 consultants. Each of our consultants are experts in their fields with an average of 25 years of relevant industry experience, ensuring that our services add value from day one and eliminate the usual consultant learning curve delays. In every case our consultants are able to make suggestions based on their own considerable experience of dealing successfully with similar challenges in their own careers.

Whether our trainers come to your place of business, a regional financial hub or your team travels to London, our trainers ensure an international prospective for all training programmes.

Risk Reward are official training providers toward risk management and related qualifications issued by:



The Chartered Institute for Securities and Investment



The Institute of Chartered Accountants in England & Wales



Chartered Institute of Internal Auditors





and conduct training to a wide variety of accredited and certified programmes and qualifications.

To date we have helped over 1000 banks and financial institutions, including central banks, to train and improve the performance of their staff. Our trainers and courses are considered to be among the best in the industry.

Training Services

Expertise, Knowledge, Experience and Practical Know-how

Risk Reward offers the largest portfolio of financial risk management and related courses available worldwide.

We are the preferred training suppliers to central banks, global banks, insurers, asset management firms and training providers for more than 12 years.

This brochure includes a list of nearly 800 Courses by Subject to help you find the correct course required by your organisation, quickly and easily.

Continuous professional development is a prerequisite for successful business growth

Choosing the right training programme means investing in your Board, nonexecutive directors, senior management and executives which translates into risk managing your key financial assets. Although regulators often require the demonstration of training and competency, the main driver of continuous professional development is simply that it is good for your business.

Why Risk Reward training?

- Tailored courses are designed to meet your needs or our experts can develop entirely new courses to suit your exact requirements that fit precisely with your corporate objectives.
- Training is **focused, practical** and **results oriented**. Our expert trainers write and deliver
 their own course materials and construct
 practical exercises and discussions based on **real experience**, ensuring delegates always
 derive the maximum practical benefits from a
 course.
- Cost effective in-house training programmes allow your firm to determine the content, depth, attendee size, structure, length and sequence of the training within the security of your own premises or training centre.
- Public courses offered by the top financial training companies worldwide regularly engage Risk Reward expert trainers to deliver to their clients. Why not ask your preferred training provider for a Risk Reward expert trainer?



Financial Risk Academy

The **Financial Risk Academy** is a fully customised 'in-house training academy' for organisations seeking to offer training to their own management, staff and employees as



well as their clients, regulators, supply chain partners and others. It is a response to the challenges faced by organisations seeking to retain and develop their existing risk management teams to international best practise levels, and maintain regulatory compliance and commercial competitiveness.

Developed and delivered using our proprietary ACCADEMIA Programme additional in-house training academies are also available:

- Asset and Wealth Management Academy
- Banking Academy
- Capital Markets & Commodities Academy
- Compliance Academy
- Financial Crime Academy
- Insurance Academy
- Internal Audit Academy
- Islamic Banking & Finance Academy
- Risk Academy

The Kick-Off workshop in London for the Risk Academy was very well organised and your hospitality really appreciated. We really feel comfortable with the Project Team and trust you. This will be a great programme.

> Dr S Jaeger-Lentzl, Functional Assistant to the Chief Risk Officer – Hypo Alpe Adria Group (Austria)



The Accademia Programme[™] is a ready-made In-House training academy which contains more than 800 training courses designed to meet the needs of an individual organisation (i.e. banking institute, training centre, major banks).

Seven main streams and five control streams constitute the 12 pillars of the Programme. Organisations can choose to adopt the complete Accademia Programme™ or blend modules into their existing training programmes.

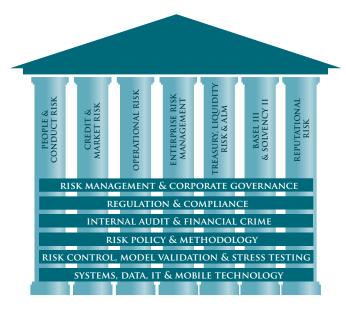
In-House Training

If an in-house training function is a new feature of your organisation a set-up service is available to prepare your organisation for this new function.

Our comprehensive **ACCADEMIA Programme™** includes:

- Initial Board level debriefs, total business impact assessments;
- Total project management design;
- Agenda development and facilitation of decisionmaker and stakeholder engagement meetings;
- Finance, human resource and IT/operations policy, process and procedure alignment workshops;
- User group surveys, delegate knowledge snapshot reports and pilot courses;
- Learning Management System, testing, examinations and reporting;
- Monitoring and Board and regulatory reporting;
- Dedicated Accademia project management website and Project Managers for the exclusive use of your project.

Use all of or only selected **Accademia Programme™** services as your project requires.



Expert Trainers & Course Materials

Each of our 750 trainers are experts in their fields with 20-30 years of relevant industry experience, ensuring that our courses add value from day one. Our expert trainers are qualified bankers, chartered accountants, internal auditors and insurance specialists. Each writes the course materials themselves using the most up-to-date regulatory and industry technical papers in addition to their own unique experiences acquired in both developed and emerging financial markets.

Time & Delegates

Most courses are short (2-10 days) and aimed at transferring knowledge to those who are facing a short and medium-term business or regulatory challenge with a focus on practical applications of knowledge and personal interactivity between the trainer and the delegates. Delegate groups are usually between 15-20, although courses are also available in a lecture style for large groups of up to 150 delegates.

A pilot programme is available, designed to serve as a building block to meet the preliminary budget needs of a long term programme.

Please telephone us on +44 (0)20 7638 5888 or email Lisette Mermod at LM@riskrewardlimited.com for further details or to book live presentations of our Financial Risk Academy.

In-House Training Courses

Saving costs when compared to sending a number of delegates to an open course.

Risk Reward provides expert trainers and training course materials to reputable training providers and directly to the regulators and the banking and financial services sector worldwide.

More than 30,000 bankers, accountants, auditors and other financial specialists worldwide have attended courses with Risk Reward expert trainers on subjects ranging from risk management, internal audit, accountancy, financial crime to, most recently, insurance, both traditional and Islamic Finance.

In-House training All of our courses are available in-house to be delivered in your chosen location and at a time which is convenient for you or your clients. This can provide a highly cost-effective solution to your training needs as it is a cost-plus rather than a per delegate cost model.

Group size There are no restrictions to group size other than cost. We have expert trainers who have the specialist skills to deliver knowledge transfer in a variety of non-traditional formats, including 1:1 for senior management and Board level executives or to hundreds of delegates over more than one day.

Space and time are also not limited as we can deliver training via traditional and SKYPE type videoconferencing.

Hosted Training Project Management websites with multiple access and reporting levels for group, business unit and delegates.

Hosted Learning Management System for up to 100,000 users per training project.

From the Chairman to the Doorman – enterprise wide training solutions designed and delivered in a wide variety of formats.

Lisette Mermod, Managing Director
– Risk Reward Ltd.

- Quality Industry experts with an average of 25 years experience bring their real-life solutions and up-to-date case studies to your training event
- Value Our clients tell us that we are rare among training companies in adding value to the training project from the first instance by offering a wide variety of complimentary services
- Convenience Training when you need it.

 Banks and financial institutions often have urgent requirements and we pride ourselves on our ability to write, resource and deliver your training needs in very short lead times. This will also reduce time out of the office for your staff, with the timing and location of the training being completely up to you.
- Confidentiality You can focus on the challenging issues that may be specific to your organisation which are best resolved in private with the expert guidance of our highly experienced expert trainers.
- Variety We can bring to you any of the titles in this catalogue or produce a training course specific to your requirements.
- Rapid Response during Market Swings –
 Pent-up training budgets and training demand
 often means short-term pressures to design and
 deliver training needs analyses, cost proposals,
 timetable planning and course design. Our
 experienced Training Teams can flexibly respond
 to meet your urgent Training requirements with a
 single telephone call.
- Government Agencies, Training Institutes –
 We also offer you the opportunity to co-host an
 event with us by sponsoring a public programme
 in your region. Our experience with central bank
 regulators and their banking institutes and up-tothe-minute knowledge of international and
 national regulation provides a variety of optional
 tried and tested successful programmes to meet
 your specific national training policy
 requirements.

Accounting, Finance and Tax

for Regulators, Banks, Financial Institutions, Accounting Firms and Corporates

AC001	Capital Management and Basel Accord	AC031	IFRS Refresh & Updates
AC002	Economic Capital	AC032	Intermediate Oil & Gas Finance & Accounting
AC003	Capital Management		Strategies
AC004	Hedge Accounting	AC033	International Financial Reporting Standards (IFRS)
AC006	Management Accounting for Banks	AC034	Introduction To Oil & Gas Finance & Accounting
AC007	Strategic Budgeting and Planning	AC035	Oil & Gas Accounting Best Practice
AC009	Investment Accounting	AC036	Oil & Gas Finance & Accounting Strategies
AC010	International Accounting Standards (IAS)	AC037	IFRS 9 and Credit Impairment post COVID-19
AC013	Strategic Government Accounting and Audit	CFAB01	ICAEW CFAB Accounting
AC015	Financial Planning and Forecasting	CFAB02	ICAEW CFAB Assurance
AC016	Budgeting and Planning in Excel	CFAB03	ICAEW CFAB Business, Technology and Finance
AC017	Financial Ratio Analysis	CFAB04	ICAEW CFAB Law
AC018	ICAEW Certificate in IFRS	CFAB05	ICAEW CFAB Management Information
AC019	ICAEW ACA Business Reporting	CFAB06	ICAEW CFAB Principles of Taxation
AC020	ICAEW ACA Business Change		
AC021	ICAEW ACA Case Study		
AC022	CISI Corporate Finance		
AC023	Corporate and Asset Valuation		
AC024	The Mathematics of Banking and Finance		
AC025	Capital Allocation		
AC026	IFRS 16 Leases		
AC027	IFRS 9 Financial Instruments		
AC028	IFRS 9 and Credit Risk for Bank Boards		
AC029	IFRS For The Downstream Oil And Gas Sector		
AC030	IFRS Fundamentals For Upstream Oil & Gas		

Asset Management

AM021

for Regulators, Banks and Asset Management Firms

CISI International Certificate in Wealth &

Investment Management

AM001	Asset Management for Institutional Investors and	AM025	CISI Investment Management (Level 4)
	Pension Fund Trustees	AM026	Understanding Investment Risk
AM002	Asset Management Approaches, Styles & Products	AM027	Chartered Financial Analyst® (CFA®) Level I
AM003	Asset Management for Non-Executive Directors	AM028	Chartered Financial Analyst® (CFA®) Level II
AM004	Asset Management for Professionals	AM029	Chartered Financial Analyst® (CFA®) Level III
AM005	Auditing Asset Management	AM030	Investment Management Certificate (IMC)
AM007	Hedge Fund Asset Management	AM031	Asset Management Approaches, Styles and Controls
AM008	Mastering Advanced Asset Securitisation	FM012	Fixed Income Analysis
AM010	Portfolio Analysis	FM013	Reporting Asset Management
AM012	Property as an Asset Class		
AM014	School of Asset Management		
AM016	Investment Fund Administration		
AM017	Portfolio Analysis		
AM018	Private Equity		
AM019	Private Equity Valuations		

The Basel Accord, Basel II, 2.5, Basel III & Basel IV

for Regulators, Banks and Financial Institutions

BSL003	Basel II/III and Economic Capital	BSL005	Basel II/III and Risk Management
BSL015	Basel II/III and Asset Management	BSL002	Basel II/III and Credit Derivatives
BSL008	Basel II/III Implementation and Compliance	BSL004	Basel II/III and Regulatory Capital Arbitrage
CB016	Basel II/III and Risk Management for Central Banks	BSL007	Basel II/III for the Finance Function
BSL011	Basel II/III, Operational Risk and IT Issues	BSL009	Basel II/III Reporting
BSL001	Basel II/III and Capital Requirements for Credit Risk	BSL012	Basel III for the Board Seminar
BSL014	Basel III, Liquidity Management and Stress Testing	BSL016	Basel II/III Workshop
BSL010	Basel II/III, Compliance and Operational	BSL017	Basel 2.5 and Market Risk
	Risk Management	BSL018	Living Wills, Recovery & Resolution Plans
BSL013	Basel III, Capital Management and ICAAP	BSL019	Basel IV/Fundamental Review of the Trading Book

C-Suite Innovation

for Board, Committes, and Senior Management

AC028	IFRS 9 and Credit Risk for Bank Boards	CSI009	Inclusive Leadership
BSL012	Basel III for the Board Seminar	IA073	Auditing Board Effectiveness
CPR003	Boardroom Governance	ISL035	Islamic Banking and Finance for the Board and
CSI001	The Innovative Chief Executive Officer		Non-Executive Directors
CSI002	The Innovative Chief Financial Officer	RM031	Board, Corporate Governance and Risk Management
CSI003	The Innovative Chief Internal Auditor		for Banks and Financial Institutions
CSI004	The Innovative Chief Operating Office	RM057	Board and Credit Risk Analysis for Non-
CSI005	The Innovative Chief Risk Officer		Executive Directors
CSI006	The Innovative Head of Compliance	SDIT001	Bank Systems, Data and IT for the Board and
CSI007	The Innovative Head of Treasury		Senior Management
CSI008	The Innovative Money Laundering Reporting Officer		

Capital Markets and Commodities

for Regulators, Stock Exchanges, Banks and Financial Institutions

CM006	Derivatives, Hedging and Accounting	CM017	Capital Market Mathematics
AM006	Equity Analysis	CM018	Repo and Securities Lending Markets and
AM015	Technical Analysis		their Documentation
AC012	Practical Course on Financial Modelling	CM019	Risk Based Supervision in Capital Markets
CM002	Applied Private Equity Workshop		for Regulators
CM003	Introduction to Derivatives	CM024	Structured Finance: CDOs
CM004	Bond Issuance	CM025	CISI Investment Management (Level 4)
CM005	Commodity Markets	CM027	Understanding Commodities in Capital Markets
CM007	Energy Risk	CM028	Understanding Private Equity
CM008	Derivatives Equity	CM029	Capital Markets and Private Banking
CM010	Foreign Exchange and Money Markets	CM031	Equity and Commodity Structured Products
CM011	Risk Management of Commodity Markets	CM032	Introduction to Capital Markets
CM012	Fundamentals of Asset Securitisation	CM033	2002 ISDA® Master Agreement: How it works and
CM013	Futures and Options		its credit and legal implications
CM015	Introduction to Money Markets		

CM034	Collateral and the ISDA® Credit Support Annex	CM056	Regulation and the Capital Markets
	under English Law	CM057	CISI Global Securities
CM042	CISI Fund Management	CM058	Risk Management of Money Markets
CM043	CISI Financial Derivatives	CM059	Carbon Trading
CM044	Petroleum Industry Supply chain	CM061	Chartered Financial Analyst® (CFA®) Level II
CM045	Petroleum Fiscal Systems and Economics	CM062	Chartered Financial Analyst® (CFA®) Level III
CM046	Equity Markets	CM063	Investment Management Certificate (IMC)
CM047	Crude Oil Fundamentals	CM064	Securities Financing Transaction Reporting (SFTR)
CM053	Introduction to Repo Documentation	CM065	Financial Crime in Capital Markets & Advisory:
CM054	Credit Derivatives Documentation for Risk Officers		Case Studies
CM055	Introduction to Commodity Markets	FM009	Fixed Income Analysis

Central Banks and Financial Institutions Regulators

CB001	What Really Matters to Central Banks	CB012	Basel Compliance and the Internal Audit of Banks for
CB003	Bank Consolidation		Central Banks
CB005	Implementing Risk-Based Supervision for Central	CB014	Risk-Based Supervision in Central Banks
	Banks in Emerging Markets	CB015	Credit Quake
CB006	Stress and Reverse Stress Testing for Central Banks	CB017	Consolidated Supervision for Banks
CB008	Micro Finance and Micro Business	CB018LR	Liquidity Risk for Central Banks
CB009	Supervision of Banks for Examiners Workshop	CB019	Systemic Risk and Central Counterparty
CB010	Financial Crime Regimes for Central Banks	CB020	Political Risk for Central Counterparty
CB011	Risk-Based Internal Audit for Central Banks	CM051	Regulation & Compliance

Compliance and Regulation

for Regulators, Bank Associations, Banks and Financial Institutions

CB018	CISI UK Regulation & Professional Integrity	CPR019	Conduct of Business Obligations
	(Investment Advice Diploma)	CPR020	Quality Control
CPR021	CISI UK Financial Regulations	CPR023	Financial Regulation for Professionals
CPR001	CISI Principles of UK Financial Regulation	CPR024	Regulation in the UK
CPR002	Introduction to Financial Services Regulation	CPR025	Compliance, Control and Risk
CPR003	Boardroom Governance	CPR026	Compliance for Banks and Funds
CPR004	UK Financial Regulatory Environment for Non-UK	CPR029	Behaviour and Conduct Risk
	Banks	CPR030	Introduction to Financial Services Regulation
CPR005	Regulation of Non-executive Directors	CPR031	Who's Afraid of Sysc and Risk Management
CPR006	Financial Promotions and Customer Information	CPR032	Product Manufacturing and Review RPPD
CPR007	Market Abuse and Market conduct	CPR033	Giving Advice in Compliant Investment and Wealth
CPR008	Responsibilities of Approved Persons		Management COBS
CPR009	Senior Management Arrangements, Systems &	CPR034	Client Communications and Financial Promotions
Controls		CPR036	FATCA Rules, Impact & Enforcement
CPR010	Non-Executive Directors Workshop	CPR037	Client Assets Sourcebook Update
CPR011	Regulatory Update	CPR039	Senior Management Regime
CPR012	Training and Competence Obligations	CPR040	MiFiD 2
CPR013	International Compliance for Banks and Financial	CPR041	AML and Sanction Regime Update
	Institutions	CPR042	Investment Management Certificate (IMC)
CPR015	Stress Testing and Scenario Modelling	CPR043	Basel IV Fundamental Review of the Trade Book
CPR016	Corporate Governance		(FRTB)
CPR017	Complaints Handling	CPR044	Interest Rate Risk in the Banking Book (IRRBB)

CPR045	Basel IV Principles, Impact & Compliance	CRP051	Innovative & Practical Approaches to Governance,
CPR046	European Markets Infrastructure Regulation (EMIR)		Risk and Compliance
CPR047	MiFiD II/MAR	CRP052	ABC, AML & CTF Practical Deterrence
CPR048	Securities Financing Transaction Reporting (SFTR)	CRP053	Innovative Strategic Planning in Banking
CPR049	5th Money Laundering Directive Impact on Banks	FC029	Data Protection
CRP050	Innovative Strategic Planning in Banking		

Corporate Banking

Operations

CM001	Advanced Capital Structuring	CBF018	Valuing Banks for Merger and Acquisition
CM060	Trade Receivables Securitisation	CBF019	Valuing Companies for Merger and Acquisition
CBF001	Analysis of Company Strategy & Leadership	CBF022	Introduction to Corporate Banking
	Capability	CBF023	Developing and Validating Corporate Scorecards
CBF003	Evaluation of Business Plan and Projects	CBF024	Uses and Misuses of Ratings in Corporate Banking
CBF004	Corporate and Retail Lending	CBF025	CISI Corporate Finance Techniques and Theory
CBF005	Financial Analysis and Non-Financial Evaluation		(Diploma)
CBF006	Corporate Credit: Preparing for Bank Ratings	CBF030	Relationship Management
CBF007	Corporate Debt Recovery, Skills and Techniques	CBF031	Project Finance
CBF008	Corporate Finance for Banks	CBF032	Trade Finance & Documentation
CBF009	Corporate Products & Structured Facilities	CORP020	Credit Risk, Trade Finance and Cross-Border Finance
CBF011	Credit Crunch for Corporates - Understanding the	CORP021	Ethics and Culture Risk for Corporations
	Bank Manager & Credit Policy	CORP022	Environmental, Social, and Corporate Governance
CBF013	Marketing Skills for Corporate Banks		and Risk for Corporates
CBF015	Asset Finance	CORP023	ICT Risk for Corporations
CBF016	Understanding Bank Lending Processes and Decision		
CBF017	Valuation and Business Modelling		

Digital Banking, Payment Systems and IT

for Regulators, Banks, Financial Institutions, Funds and Insurers

SDIT001	Bank Systems, Data and IT for the Board and Senior	SDIT017	Managing Database Risk
3011001	Bank Systems, Data and Trior the Board and Semon	3011017	Wallaying Database Risk
	Management	SDIT019	Payments Services Directive (PSD2)
SDIT002	Basel II/III Regulatory Implementation and	SDIT020	Digital Banking, Payments & Financial Crime
	Compliance for Operations	SDIT021	Managing Financial Crime Risks
SDIT003	Stress Testing and Scenario Testing for Operations -	SDIT022	Risks in Payment Systems (ACH, SWIFT &
	Corporate		Cryptocurrencies)
SDIT004	Bank IT for Business Managers	SDIT023	Implementing Solutions to Mitigate CyberSecurity
SDIT005	Risk and Controls: How to Design, Plan and		Risk
	Implement Risk Assessment Reviews	SDIT024	Risks in Payment Systems The Impact of New
SDIT007	Bank Systems, Payments & Cybercrime		Technologies
SDIT008	Risk Management of Internet Banking	SDIT025	IT Risks and Controls in Banking
SDIT009	IT Risk and Controls	SDIT026	Innovation in Online Banking Products, Systems and
SDIT010	Management of IT Development Risk		Controls
SDIT014	Fundamentals of Information Security Risk	SDIT029	Information, Communications Technology and Risk
	Management	SDIT030	CISI Level 3 Managing Cyber Security
SDIT015	Information Risk Management		
SDIT016	Auditing the IT Department for Auditors and		

Financial Crime

for Regulators, Banks, Financial Institutions

FC017	Practical Workshop in Regulation and Compliance	FC022	Risk-Based Anti-Money Laundering for NOs and
FC028	CISI Global Financial Compliance		MLROs
FC001	Anti-Bribery and Corruption Controls	FC023	Understanding Money Laundering Deterrence
FC004	Anti-Money Laundering for Private Banking and	FC024N	Fraud Risk Management & Data Mining Implementing
	Wealth Management		Practical Solutions & Approaches
FC005	Auditing Financial Crime Regimes	FC025	Fraud Awareness for Banking Supervisors and
FC006	Understanding the Bribery Act 2010 (UK) & Its Impact		Regulators
FC007	Bribery and Corruption	FC027	Fraud Workshop
FC008	CISI Combating Financial Crime	FC030	Treating Your Customer Fairly
FC009	FATF and BIS Financial Crime Investigation	FC032	Counter Terrorist Financing
FC010	Fraud for Bank Internal Auditors	FC033	5th Money Laundering Directive
FC011	International Sanctions and Counter Terrorist	FC034	Cybersecurity for Financial Institutions: Financial
	Proliferation		Crime Risk
FC013	Market Abuse and Insider Dealing	FC035	Digital Banking, Payments & Financial Crime
FC014	Money Laundering and Financial Crime Deterrence	FC036	Financial Crime Risk in Capital Markets & Advisory:
FC015	OFAC Sanctions		Case Studies
FC016	Fraud Detection, Prevention and Resolution	FC037	Managing Financial Crime Risks
FC018	Preparing for Dawn Raids and Regulatory Reviews	FC038	Practical Workshop on Financial Crime Deterrence-
FC019	Preventing, Detecting and Investigating Financial		Making Judgements
	Crime		

Financial Modelling

for Regulators, Banks, Financial Institutions

FM001	Accounting, Financial Modelling and Excel	FM005	Financial Modelling in Excel
FM002	Advanced Financial Modelling	FM006	Macro and Microeconomic Modelling
FM003	Economic and Regulatory Modelling	FM007	Mathematics of Banking and Finance
FM004	Financial Mathematics		

Insurance, Reinsurance, Bancassurance

for Regulators and Firms

CII.SLV1	CII Introduction to Solvency II	SLV19	ICAAP to ORSA Workshop
CII.SLV2	CII Solvency II for Insurers - Implementation	SLV20	Practical Workshop: Preparing the IMAP
CII.SLV3	CII Reinsurance	SLV3	Solvency II Project Impact Workshop for Senior
CII.SLV4	CII Life Underwriting and Claims		Management
SLV01	Project Managing Solvency II	SLV4	Advanced Solvency II Workshop: The Internal Model,
SLV02	Liquidity Risk for Insurers		Use Test, Requirements and Governance
SLV10	Asset and Liability Management for Insurers	SLV5	Internal Audit Programme Writing Workshop for
SLV11	Enterprise Risk Management for Insurers/Reinsurers		Solvency II
SLV12	Risk Based Supervision for Insurance Regulators	SLV6	Solvency II Workshop on Key Requirements
SLV14	Solvency II and IFRS Application	SLV7	Solvency II Academy
SLV15	Solvency II, Regulation, Risk and Reporting	SLV8	Solvency II and Internal Control
SLV16	Internal Model and ORSA Workshop	SLV9	Solvency II and Risk Management for Insurers
SLV17	Solvency II: Risk, Systems, Data, IT and Analysis for		
	COOs/CIOs/IT Heads		

Internal & External Audit

for Banks, Financial Institutions, Regulators, Accountancy Firms and Companies

IA006	Auditing Governance, Risk and Compliance	IA049	Audit of Recovery and Resolution Planning
IA026	Compliance Auditing	IA050	Auditing Budgeting, Forecasting and Reporting
IA033	Risk Based Internal Audit for Insurers	IA051	Auditing Business Continuity Planning
IA040	Auditing the ORSA and CORSA for Insurers	IA052	Auditing Community Banks
CFSA001	IIA Certified Financial Services Auditor® - Banking	IA053	Auditing Credit Administration
CIA001	IIA Certified Internal Auditor® Part 1	IA054	Auditing Factoring and Invoice Discounting
CIA002	IIA Certified Internal Auditor® Part 2	IA055	Auditing Financial Accounting
CIA003	IIA Certified Internal Auditor® Part 3	IA056	Auditing Fraud and Money Laundering Deterrence
IA001	Fundamentals of Internal Auditing	IA057	Auditing Management Accounting and Finance
IA002	Auditing Internal Controls	IA058	Auditing Operations and Processing
IA003	Auditing Derivatives	IA059	Auditing Product Control
IA004	Auditing the Compliance Department	IA060	Auditing the Branch Network
IA005	Auditing Excel Spreadsheets	IA061	Auditing the Credit Committee and Governance
IA007	Principles of Internal Audit	IA062	Auditing the Finance Department
IA008	Internal Audit Quality Assurance	IA063	Auditing the ILAAP
IA010	Auditing for Insurers	IA064	Auditing Internal Audit Department
IA011	Auditing the Insurance Companies	IA065	Basel III for Internal Auditors
IA012	Auditing Model Risk	IA066	Dodd- Frank for Internal Auditors
IA013	Auditing Investment Banks	IA067	Regulatory Update for Internal Auditors
IA015	Auditing Market Risk	IA067N	The IIA and the Revised Three Lines Model
IA016	Auditing Mergers, Acquisitions and Due Diligence	IA068	Auditing Asset Securitisation
IA017	Auditing Operational Risk	IA069	Auditing Bank Capital and Funding
IA018	Auditing the Credit Department	IA070	Auditing Liquidity Risk Management
IA019	Auditing the ICAAP	IA071	Auditing Living Wills, Recovery and Resolution Plans
IA020	Auditing the Implementation of Credit Risk Systems	IA072	Chief Internal Auditor Academy
IA021	Auditing the IT Department	IA073	Auditing Board Effectiveness
IA022	Auditing the Risk Department	IA074	Auditing Asset Management
IA023	Auditing the Treasury Function	IA075	Introduction to Internal Audit
IA025	Bank Internal Audit School	IA076	Auditing Internal Audit Assignments
IA027	Auditing Credit Scoring	IA077	Audit Planning
IA028	Debt Finance for Auditors	IA079	Improving External Audit Assurance (Part 2)
IA029	Effective Audit Committees	IA080	Innovative Bank Internal Audit
IA030	Managing the Internal Audit Department	IA081	Achieving External Audit Competency (Part 1)
IA032	Risk Based Internal Audit for Banks	IA082	Auditing Gas & Electric Utility Companies
IA034	Writing Effective Audit Reports	IA083	Embedding Professional Skepticism into Audit Culture
IA038	Capital Management and Basel For Auditors	IA084	Advanced Risk-Based Internal Audit for Corporates
IA039	Value for Money and Performance Auditing	IA085	Advanced Risk-Based Internal Audit
IA041	Auditing Solvency II	IA086	Approaches to Auditing Liquidity Risk Management
IA042	Auditing Basel II/III and Risk Management for Banks		and the ILAAP
	and FIs	IA087	Auditing Bank Treasury and the ALCO
IA043	Auditing Counterparty Risk	IA088	Auditing Compliance and Compliance Risk in Banks
IA044	Auditing Project Finance	IA089	Auditing Ethics, Culture, Conduct and Reputational
IA045	Auditing Consumer Finance		Risk in Banks
IA046	Auditing Corporate Lending	IA090	Auditing Fraud Deterrence and Identification in Banks
IA047	Auditing Trade Finance	IA091	Auditing Operational Resilience
IA048	Modernising the Internal Audit Function	IA092	Auditing Operational Resilience in Banking

IA093	Auditing Security Risk in Banks and Financial	IA098	New Trends in the IIA & Three Line Models
	Institutions	IA099	Innovative & Practical Approaches to Auditing Bank
IA094	Auditing Strategic Risk Management in Banking		Lending and Credit Management
IA095	Bank Model Risk Developing an Effective Audit	IA100	New Techniques for Auditing the Credit Function
	Approach		under COVID
IA096	Changing Role & Implementation of Innovative Bank	IA101	ICAAP, Practice & Understanding and Audit
	Internal Audit	IA102	Auditing Enterprise Risk in Banking
IA097	Practical Workshop on Writing Better Bank Audit	IC031	Continuous Auditing using Risk Assessment to Build
	Reports		Audit Programmes

Investment Banking

for Regulators, Banks, Financial Institutions

CBF027	CISI Corporate Finance Strategy & Advice Diploma	CM026	CISI Certificate in Investment Management
CBF028	CISI Corporate Finance Technical Foundations	CM039	Advanced IRB
	(Certificate)	IB001	Securitisation
CBF029	CISI Corporate Finance Techniques & Theory	IB002	OIS Discounting
	(Diploma)	IB003	Due Diligence - Risks, Procedures and Solutions
CM009	Foreign Exchange	IB004	Introduction to Structured Products
CM040	Securities Lending and the Global Master Securities	IB005	Investment Banking
	Lending Agreement (2010)	IB006	Investment Banking Regulation
CM041	CISI Global Financial Markets	IB007	Leveraged Buy-Outs (LBO) Structures and Execution
IB008	CISI Bond and Fixed Interest Markets	IB014	Structured Finance
IB009	CISI Commodity Derivatives	IB015	Chartered Financial Analyst® (CFA®) Level I
IB010	CISI Derivatives (Investment Advice Diploma)	IB016	Chartered Financial Analyst® (CFA®) Level II
IB011	CISI Exchange Traded Derivatives	IB017	Chartered Financial Analyst® (CFA®) Level III
IB013	CISI Financial Derivatives Module	IB018	Bonds (Certified)
CBF014	Mergers and Acquisitions	IB019	Investment Banking Products, Services and
CM038	Private Equity		Operations
CM016	Investment Fund Administration		

Islamic Banking & Finance

for Regulators, Banks, Financial Institutions

ISL002	AAOIFI Principles -Accounting and Auditing	ISL012	CII Islamic Insurance (Takaful) Certificate
	Organisation for Islamic Financial Institutions	ISL013	Islamic International Trade Finance
ISL001	AAOIFI Certified Islamic Professional Accountants	ISL014	Islamic Private Banking, Wealth and Portfolio
	(CIPA)		Management
ISL003	Advanced Islamic Banking & Finance (Products)	ISL015	Islamic Retail Banking
ISL004	Auditing Islamic Banking and Finance	ISL016	Corporate Governance in Islamic Banking
ISL005	Client Relationship Management in Islamic Finance	ISL017	Islamic Stress Testing and Scenario Modelling
ISL006	Credit Risk in Islamic Finance	ISL018	Liquidity Risk in Islamic Finance
ISL007	Introduction to Islamic Banking & Finance	ISL020	Micro Finance and Business for Islamic Banks
ISL008	Islamic Corporate Banking	ISL021	Risk Management of Islamic Banking & Finance
ISL009	Islamic Credit Loan Restructuring	ISL022	Treasury Management for Islamic Banks
ISL010	CISI Islamic Finance Qualification	ISL023	Islamic Bond Issuance
ISL011	Islamic Financial Services Board (IFSB)	ISL024	Islamic Capital Markets & Commodities

ISL025	AAOIFI Certified Sharia Adviser and Auditor (CSAA)	ISL040	Islamic Finance Collections: Practical Solutions
ISL026	AAOIFI and IFRS Standards /Selected Topics		(Country Reviews)
	Workshops	ISL041	Islamic Finance Sales Techniques
ISL027	AAOIFI Standards / Selected Topics Workshops	ISL042	Islamic Insurance/Selected Topics Workshops
ISL028	Advanced Credit Risk for Islamic Banks	ISL043	Islamic Investment Banking (Regulators and Banks)
ISL029	Auditing Islamic Finance (for Regulators, Banks and	ISL044	Islamic Project Finance
	Insurers)	ISL045	Islamic Risk Management for Banks
ISL030	Financial Crime Deterrence for Islamic Banking and	ISL046	Islamic Risk Management for Insurers
	Finance	ISL047	Islamic Stress-Testing and Reverse Stress-Testing for
ISL031	Guidelines for Corporates Doing Business with		Banks/Insurers
	Islamic Bankers/Insurers	ISL048	Islamic Risk Management for Central Banks
ISL032	IFSB Standards/Selected Topics Workshops	ISL051	Islamic Treasury Management (Regulators & Banks)
ISL033	Islamic Asset Backed Lending (Corporates)	ISL052	Pricing Islamic Products (Banks)
ISL034	Islamic Audit and Accounting (AAOIFI)	ISL053	Risk Management of Islamic Banking and Finance
ISL035	Islamic Banking and Finance for the Board and Non-	ISL054	Shari, Äôa Variations & The Impact on International
	Executive Directors		Islamic Finance
ISL036	Islamic Consumer Finance	ISL055	Supervision of Islamic Insurance
ISL038	Islamic Corporate Credit Risk & Balance Sheet	ISL056	Supervision of Islamic Banking
	Analysis	ISL058	Wealth and Asset Management
ISL039	Islamic Corporate Governance (Banks & Insurers)		

Operations and Back Office

AC008	CISI Administration of Settlement and Investments	OP014	Securities Lending and Borrowing
AM020	CISI Asset Servicing	CM036	ISDA® Documentation for Operations Staff
AM022	CISI Collective Investment Scheme Administration	OP002	Back Office Management
CM022	Securities Trade Life Cycle	OP004	Business Process Improvement
CM048	CISI Global Securities Operations	OP007	Fundamental Banking Operations Concepts
OP003	CISI Advanced Global Securities Operations	OP010	CISI Global Operations Management
SDIT011	CISI IT for Investment Operations	OP011	IT for Operations
OP001	Advanced Corporate Actions	OP012	Outsourcing in Operations
OP005	Collateral Management	OP015	Introduction to Banking and Finance for Operations
OP006	Failed Trades Management	OP016	Operations Management
OP008	Fundamental Securities Operations Concepts	OP017	Cybersecurity for Financial Institutions: Operations &
OP009	Fundamentals of Corporate Actions		IT Risk
OP013	Risks and Controls in Securities Operations		

Professional Development & Soft Skills

PDS001	Assertiveness	PDS008	Presentation Skills
PDS002	Client Care	PDS009	Time Management
PDS003	Coaching	PDS010	Train the Trainer
PDS004	Complaint Handling	PDS011	Applying Performance Appraisal Systems
PDS005	Delegation	PDS012	Compliance Professional Skills
PDS006	Getting Results from Your Team	PDS013	Consulting Skills
PDS007	Nature of Management	PDS014	Creating an Ethical Culture

PDS015	Developing and Applying Codes of Conduct	PDS024	Making Prudential Judgements
PDS016	Developing and Delivering Vision and Mission	PDS025	Preparing for and Running Meetings
PDS017	Developing and Motivating Staff	PDS026	Training and Coaching Skills
PDS018	Effective Communication	PDS027	Report Writing
PDS019	Effective Use of Disciplinary Procedures	PDS028	Understanding Relationship Management
PDS020	Giving Difficult Messages	FD3020	Onderstanding Relationship Management
PDS021	Knowledge Management in Practice	PDS029	Understanding Roles, Responsibilities and
PDS022	Handling Information		Accountabilities
PDS023	Making Effective Presentations	PDS030	Practical Decision Making

Retail & Commercial Banking for Regulators and Banks

AC038	Credit Risk in Trade Finance and Cross-Border	BNK029	Analysis of Company Strategy & Leadership
	Finance in Banking		Capability
AM011	Private Banking, Wealth and Portfolio Management	BNK030N	Money Laundering, Sanctions & Financial Crime
BNK006	Understanding Bank Lending Processes and		(Compliance)
	Decisions	BNK031	Money Transmission and Payment Services: Risks
BNK012	Corporate Portfolio Analysis		and Controls
BNK032	Client Relationship Management: Corporate Banking	BNK033	Operational Procedures and Guidelines
BNK038	Project Management for Banking and Financial	BNK034	Operations for Retail Banking
	Institutions	BNK035	Syndicated Loans
CBF021	Bank Analysis & Valuation	BNK036	Problem Loans: From Assessment to Recovery
BNK030	Money Laundering Deterrence and Know Your	BNK037	Distressed Loans
	Customer Controls and Compliance	BNK039	Public Finance and Infrastructure for Banks and
BNK001	Bad Debt Protection		Funds
BNK002	Bank Management of Controls, Processes and Risks	BNK040	Real Estate Finance
BNK004	Branch Security and Integrity	BNK041	Remote Banking
BNK005	Business Turnaround and Collection Techniques	BNK042	Retail Banking for Professionals
BNK007	Client Relationship Management: Retail Banking	BNK043	Retail Portfolio Analysis
BNK008	Client Segmentation	BNK044	Retail Sales and Service Skills and Techniques
BNK010	Corporate Credit Analysis	BNK045	Evaluation of Business Plan and Projects
BNK011	Corporate Governance for Retail Banks	BNK046	Structured Finance
BNK013	Credit and Loan Structuring	BNK047	Financial Analysis and Non-Financial Evaluation
BNK014	Credit Cards: Risk and Controls	BNK048	Asset Finance
BNK015	Credit Risk for Small Medium Sized Enterprises	BNK049	Structured Trade Finance
	(SMEs)	BNK051	Elements of Banking
BNK016	Credit Scoring and Quantitative Lending Techniques	BNK053	Understanding Trade Finance Solutions
BNK017	Cross-border Finance	BNK054	CISI Private Client Investment Advice and
BNK020	International Trade and Trade Finance		Management - Level 6
BNK021	Internet Banking	BNK055	Retail Banking Workshop
BNK022	Company Valuation	BNK056	Managing Retail Banking
BNK023	Introduction to Retail Banking	BNK057	Relationship Management Workshop
BNK024	Key Account Management	BNK058	Managing International Operations
BNK025	Lending and Credit Appraisal Skills Workshop	BNK059	Cybersecurity for Financial Institutions: Retail Banking
BNK026	Managing Business Units and Delegation Techniques		Risk
BNK027	Managing Client Relationship Teams	BNK060	Embedding Bank-wide Sales & Sales Culture
BNK028	Managing Private Banking Clients	BNK061	IFRS 9 and Credit Risk for Bank Boards

BNK063 Loan Recovery & Collection Techniques in Banking

post-COVID

BNK064 IFRS Certificate (ICAEW) / Understanding IFRS & It's

Impact Certified Learning

BNK065 Branch Banking Sales, Operations and Controls

BNK066 Trade Finance for Banks

CM023 Structured Finance, Risk Management and Credit

Analysis

Risk Management

for Regulators, Banks and Financial Institutions

Credit Mitigation Techniques

Credit Portfolio Management

Credit Risk		RM063	Introduction to Liquidity Risk
CBF020	Company and Asset Valuations	RM064	Liquidity and Treasury Risk Management
SDIT006	Risk Management Software Systems: Selection and	RM065	Liquidity Risk Management
	Implementation	RM066	Measuring and Managing Liquidity Risk
FM010	Modelling Credit Risk	RM067	BIS and Liquidity Risk
BNK009	Consumer/Personal Loan Recovery	RM086	Advanced Liquidity Risk Management
BNK018	Debt Recovery and Collection Techniques	TR003	Asset and Liability Management
BNK019	Counterparty Credit Risk	11000	7.63et and Elability Wanagement
RM008	Commodity Risk (oil, gold etc)		
RM033	Advanced Credit Risk Management	Market Risk	(
RM035	Corporate Credit Analysis	ISL019	Market Risk in Islamic Finance
RM036	Corporate Credit Scoring	BLS017	Basel 2.5 and Market Risk
RM038	Credit and Loans Restructuring	RM059	Introduction to Market Risk
RM039	Credit Equivalence Rules and Derivatives Instruments	RM060	Market Risk Measurement and Management

Operational Risk

	SME Lending and Business Development	RM069	Basel II/III and Operation Risk
(Credit Risk Analysis	RM073 RM075 RM076 RM076N	•
	Credit Risk of Asset-Backed Securities		Implementing Operational Risk
			Introduction to Operational Risk
	Credit Risk of Bond Defaults		Managing and Measuring Operational Risk
	Introduction to Credit Risk		Managing Operational Bick
	Leveraged Debt Finance for Auditors	KIVIU/OIN	Measuring and Managing Operational Risk
	Measuring and Managing Credit Risk		management
	Foundation IRB	RM078	Risk Self-Assessment Workshops - Effective Skills for
	Mortgage Credit Risk		Facilitation
	Retail Credit Analysis and Scoring	RM079	Key Risk Indicators (KRI's)
	Sovereign Credit Risk	RM081	Stress Testing for Operations
	Stress Testing of Credit Risk	RM095	Scenario Modelling
	Board and Credit Risk Analysis for Non-Executive	RM099	Implementing Effective Operational Resilience in
	Directors		Banking
	Using Credit Ratings in Credit Risk Market Risk	DM440	· ·
	Strategic Risk Management for Corporate	RM110	Operational Risk and Revised Standardised Approach
		SDIT012	Managing Database Risk
	Governance		

Liquidity Risk

RM058 RM080

RM101

RM102

RM040

RM041

RM042 RM043 RM045 RM046 RM048 RM050 RM051 RM053 RM053 RM055 RM056 RM057

CM049 CISI Introduction to Securities & Investment

International

Management

RM062 Cash Management Skills for Liquidity Management

Managing Bank Credit Risk under COVID-19

Parameters of Credit Risk Measurement and

Total Risk Management			Risk and Capital Management (ICAAP) for Bankers
AC014	ICAAP Preparation and Review	RM019	Risk Assessment Reviews: How to Design, Plan and
AM009	Operational Risk Management for Asset Managers		Implement
AM013	Risk Management of Asset Management	RM020	CISI Risk in Financial Services
CM014	Managing Inflation Risk	RM021	CISI Global Operations Management
CM030	Risk Management of Capital Markets	RM022	Risk Management for Non-Executive Directors
CM050	CISI OTC Derivatives	RM023	Risk Management for Professionals
RM026	CISI Operational Risk	RM024	Conduct Risk
CPR027	CISI Corporate Finance Regulation (Certificate)	RM024N	Implementing and Managing Ethics and Culture Risk
RM016	Reverse Stress Testing and Living Wills	RM028	Scenario Modelling and Stress Testing
RM018	Risk and Compliance Awareness	RM029	School of Risk Management
SDIT018	Solvency II - Process Risk Management & Financial	RM030	Stress Testing, Reverse Stress Testing
	Governance for successful Project Management	RM031	Board, Corporate Governance and Risk Management
	Implementation		for Banks and Financial Institutions
CBF010	Corporate Ratings	RM032	Innovation & Management of Enterprise Risk in
CBF012	Managing Bank Risk		Banking
SDIT013	Business Continuity Planning	RM032N	Enterprise Risk Management for Corporates
FC020	Risk Management of Financial Crime	RM034	Mathematics in Banking and Finance
FC021	Risk Management of International Sanctions	RM034N	Mathematics of Banking & Finance: Upskilling
	Breaches		Workshop
FC024	Fraud Risk Management	RM037	Understanding Bank Lending Processes and
FM008	Model Risk		Decisions
FM011	Modelling Market Risk	RM044	Financial Analysis and Non-Financial Evaluation
RM007	Embedding Risk Management into Corporate Culture	RM047	Asset Finance, Invoice Discounting & the Pre Finance
RM011	Risk Management for Insurers		Audit
SLV18	Solvency II, Capital Management and the ICAAP for	RM082	Management Information and Risk Reporting
	Insurers	RM083	Risk Reporting [New Basel Rules]
RM068	CISI Advanced Operational Risk	RM084	ILAA Workshop
BNK003	Branch Operational Risk Management	RM087	Economic Risk and Regulation
RM089	Mastering Operational Risk	RM088	Political Risk Management
RM090	Understanding Cyber Exposure	RM096	Third-Party Risk Management in Banking
RM092	The Fundamentals of Credit Analytics	RM098	Environmental, Social and Governance (ESG) and
RM093	Increase Your Impact, Influence and Income		Risk Management
RM094	Interest Rate Risk in the Banking Book	RM100	Risks of Regulation and Compliance
BSL006	Basel II/III Workshop		
CM037	ISDA® Master Agreement and Credit Support		
	Documentation		
ISL037	Islamic Stress Testing and Reverse Stress Testing		
RM001	Systemic Risk		
RM002	Governance, Risk and Compliance		
RM003	Managing Reputational Risk		
RM004	Sovereign and Country Risk		
RM005	Corporate Governance for Banks and FIs		
RM006	Embedding Risk Management into Your Organisation		
RM009	Financial Institution Risk		
RM010	Frontiers of Risk Management		
RM012	Managing Risk in Financial Markets		
RM013	Market Turbulence and Model Risk		
RM014	Modern Risk and Capital Management		

RM015

CISI Global Financial Compliance

Treasury Management for Regulators, Banks and Financial Institutions

AM023	CISI Fund Management	TR017	Interest Rate Models
CM020	CISI Securities	TR018	Credit Derivatives
CM052	CISI Securities (Investment Advice Diploma)	TR019	Foreign Exchange
CM021	Credit Default Swaps - Post Trade Processing	TR020	CCPS and their Impact on Treasury
TR010	Credit Derivatives Documentation in Practice	TR021	Repo Documentation
TR029	Using Derivatives	TR022	ISDA Documentation
TR033	CISI Derivatives	TR024	ISDA for Operations Professionals
CPR028	Fundamentals of Financial Services	TR025	ISDA for Treasury Staff
RM085	CISI Financial Markets	TR026	OTC Derivative Product Training
TR007	Commodities	TR027	Rogue and Ineffective Traders
RM091	Treasures Workshop	TR028	Treasury and Market Risk Management
TR001	Advanced Foreign Exchange	TR030	Derivatives and Central Counterparty
TR002	Treasury Risk Management	TR031	Treasury Simulation
TR004	Collateralised Derivatives	TR032	ALM and the role of ALCO
TR005	Collateral and the ISDA Credit Support Annexes	TR034	Counterparty Credit Risk
TR006	Collateralised Derivatives and Repos	TR035	Treasury Risk and Controls
TR008	Commodity Derivatives	TR036	Treasury Reporting
TR009	Competitive Strategies for Treasury Sales	TR037	Currency Derivatives
TR011	Derivatives and Structured Products	TR038	Options Pricing
TR013	Derivatives Risk Management	TR039	Replacing LIBOR with Alternative Interest Rate
TR014	Financial Risk Management		Structures Understanding the Changing Market Based
TR015	Futures & Options		Interest Rates
TR016	Interest Rate Derivatives		



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